Prof. Mª Elena Robles Rábago

Teacher of Business organization at the Faculty of Work Sciences in Seville University

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MANAGING ORGANIZATIONAL CULTURE AND CHANGE

- How organizational culture helps management achieve its objectives.
- How cultural symbols, rites, ceremonies, heroes, and stories are used to sustain an organization's culture.
- The differences between strong and weak organizational cultures, and situations in which each of these cultures may be advantageous.
- The four different types of organizational cultures and the characteristics of people who fit best with each.
- Organizational change and the forces that drive change.
- Direct and counsel employees who resist organizational change.
- The tactics of change agents while taking into consideration potential sources of resistance.
- Tools that enhance our understanding of the change process, such as Lewin's threestep model of change and force field analysis.



ORGANIZATIONAL CULTURE: INTERNATIONAL IMPACT

- Organizational culture definition
- Metataphors for the understanding of organizational culture
- Types of organizational cultures
- Models of organizational culture in different countries
- Atttitudes towards cultural diversity



MANAGING EMPLOYEE DIVERSITY

- Monitor labor force trends and their implications for global firms.
- Advantages and challenges of greater diversity in the workforce.
- External and internal forces that contribute to successful management of employee diversity
- Unique problems and issues confronted by different employee groups.
- Employee diversity as a source of competitive advantage.
- Human resource management programs that best use the talents of a diverse employee population



MANAGING SOCIAL RESPONSIBILITY AND ETHICS

- The four key ethical criteria that managers and employees are likely to use when making business decisions.
- Businesses codes of ethics as a way of guiding the conduct of employees faced with ethical dilemmas.
- How to encourage ethical behavior in business.
- Make ethical decisions in morally challenging business situations.
- The significance of corporate social responsibility.
- Stakeholders and their influence on a company's priorities and goals.

